



## Semiconductor Surge: Unlocking Unprecedented Economic Development Potential for Bangladesh

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### ABSTRACT

This article explores the burgeoning semiconductor industry in Bangladesh, a sector poised to significantly influence the country's economic landscape amidst global technological shifts. By engaging with a wide array of stakeholders, including professionals, government officials, and academics from both local and international contexts, this study employs a comprehensive methodology. It incorporates expert interviews from the USA, Germany, and Bangladesh, alongside a rigorous review of academic literature, industry reports, and media publications. Utilizing the Delphi method for enhanced forecasting and understanding, the research combines primary insights with extensive secondary analysis to map out the semiconductor industry's trajectory in Bangladesh. Our findings reveal that establishing a vibrant semiconductor sector could catalyze the creation of high-skilled jobs, attract foreign direct investments, and boost the export of high-value products. However, unlocking this potential demands a synergistic approach involving government, private sector, academia, and international partners to nurture an ecosystem that supports innovation and economic advancement. Through semi-structured interviews conducted across key regions, utilizing judgmental and snowball sampling techniques, this study captures the nuanced perspectives on the challenges, opportunities, and strategic significance of the semiconductor industry to Bangladesh's economic diversification and growth.

## **INTRODUCTION**

In the digital age, an unquenchable demand for cutting-edge electronic devices, driven by the pursuit of speed and efficiency, has placed the semiconductor industry at the forefront of technological innovation. This industry, projected to exceed \$600 billion by 2025, is the cornerstone of modern technology, powering advancements from the automotive industry to healthcare. Semiconductors, with their unique electrical properties, offer unparalleled versatility in electronic device manufacturing, from integrated circuits to transistors, making them indispensable in today's digital world.

As the semiconductor industry propels global technological revolutions, it also presents significant economic opportunities for nations, particularly for developing countries like Bangladesh. This introduction sets the stage for exploring the semiconductor industry's potential to catalyze economic growth in Bangladesh, drawing comparisons with countries like Taiwan and Vietnam that have leveraged this industry for development.

The expected growth of the global semiconductor market to over \$600 billion by 2025 highlights its economic impact. While countries like Taiwan have capitalized on this industry to transform their economies, Bangladesh remains largely untapped in this domain. This research delves into the untold potential of Bangladesh in the semiconductor industry, aiming to equip policymakers, industrialists, and academics with insights for strategic economic planning. This study addresses a notable gap in the literature by focusing on Bangladesh's potential in the semiconductor industry, contrasting its position with global successes. It enriches the discourse by providing a comparative analysis of the factors behind the semiconductor dominance of regions like Taiwan, offering a nuanced understanding of how semiconductor-led growth can be achieved in different socio-economic settings.

By outlining potential pathways for Bangladesh to engage with the semiconductor industry, this research provides a strategic blueprint for economic policy, investment, and educational reform. Identifying synergies with successful semiconductor nations allows Bangladesh to craft strategies that resonate with its unique socio-economic landscape, aiming not just to participate in the semiconductor revolution but to excel within it.

Despite the transformative impact of the semiconductor industry globally, Bangladesh's engagement remains minimal and underexplored. This research investigates the barriers to growth and identifies strategies for Bangladesh to establish a foothold in this critical sector, aiming to unlock the country's potential for technological and economic advancement in the semiconductor arena.

This research aims to analyze the key factors propelling the semiconductor industry's growth in Bangladesh, including governmental policies, investment flows, and infrastructure advancements. It also evaluates the semiconductor boom's prospective impact on Bangladesh's economy, focusing on job creation, skill enhancement, and technological advancement. This research also identifies and evaluates the opportunities and challenges confronting Bangladesh's nascent semiconductor sector, with a view to formulating strategic recommendations for stakeholders.

- Theoretical Paradigm

To comprehend the semiconductor industry's prospective influence on economic development, this study is anchored in a robust theoretical framework. This ensures a scholarly grounded approach, integrating both classical and contemporary theories relevant to innovation and economic growth.

At the heart of discussions on economic development through the semiconductor industry is the theory of innovation. Schumpeter highlighted innovation as a key economic growth driver, a principle that has gained further support in the digital age, with technology's role in economic development being more critical than ever. This research leans on this theory to explore how technological advancements in semiconductors can spur economic growth in Bangladesh.

The 'national systems of innovation' theory posits that the interplay of technology and information among individuals, enterprises, and institutions is vital for fostering innovation. This perspective is crucial for understanding how interconnected systems, including the semiconductor industry, can support Bangladesh's ambition to enhance its innovative capabilities.

Porter's cluster theory, which explains how geographic proximity of interconnected businesses and institutions can drive efficiency and innovation, provides insights into how Bangladesh might develop semiconductor industry clusters. Drawing from Taiwan's success, this theory offers a model for Bangladesh to emulate, potentially stimulating innovation and economic growth. Knowledge spillover theory suggests that in high-tech industries, such as semiconductors, the diffusion of tacit knowledge can significantly enhance innovation and industrial growth. This theory underscores the potential benefits of developing a vibrant semiconductor industry in Bangladesh, where knowledge spillovers could catalyze broader technological advancement.

The capabilities approach emphasizes the expansion of human capabilities and freedoms as a measure of progress. In the context of Bangladesh's semiconductor industry, this approach underlines the importance of not just economic growth but the development of a knowledge-intensive sector that enhances the capabilities and opportunities of its citizens.

Through these theoretical lenses, the research aims to provide a comprehensive analysis of the semiconductor industry's growth potential in Bangladesh, offering insights into how this sector could contribute to the nation's economic and technological advancement.

## **LITERATURE REVIEW**

This section explores the critical examination of the semiconductor industry's impact on economic development, leveraging a systematic literature review to highlight seminal works, identify gaps, and underscore the novelty of this study.

### **Semiconductors and Economic Growth**

Grove (1996) and Jorgenson (2001) have underscored the semiconductor industry's central role in driving technological innovation and, by extension, economic growth. This dynamic is particularly evident in Taiwan, South Korea, and China, where semiconductor advancements have significantly propelled economic trajectories, aligning with findings by Mathews (2002) and Breznitz (2007).

### **Regional Innovation Systems (RIS)**

The RIS concept, highlighted by Asheim et al. (2007) and Cooke (2001), emphasizes the importance of local knowledge ecosystems and industry clusters in fostering innovation. This framework is pivotal for understanding how a robust RIS can support a thriving semiconductor ecosystem through collaborative local efforts.

### **Government-Private Collaboration**

The interdependence between government policies, infrastructure support, and the private sector's innovation drive is critical for technological advancements. This synergy, essential for semiconductor industry success, is well-documented by Mathews (2002) and Lee & Lim (2001).

### **Human Capital and STEM Development**

The cornerstone of semiconductor industry advancement is human capital, particularly in STEM fields, as argued by Lucas (1988) and Romer (1990). A focused investment in STEM education is crucial for preparing a workforce capable of leading the semiconductor industry forward.

The literature reveals a notable gap in the exploration of Bangladesh's semiconductor industry. The unique socio-economic and policy context of Bangladesh remains largely unexplored, highlighting a need for focused research. By bridging the global semiconductor discourse with Bangladesh's context, this study aims to enrich the literature and provide actionable insights for Bangladesh's semiconductor industry. This research seeks to illuminate pathways tailored to Bangladesh's semiconductor sector, addressing the literature gap.

## METHODOLOGY

This study investigates the emerging semiconductor industry in Bangladesh, engaging with a variety of stakeholders including professionals, government officials, and academics within key regions and abroad. It incorporates interviews with experts from the USA, Germany, and Bangladesh, and examines a wide range of sources like academic works, industry reports, and media publications. The Delphi method is used to enhance the understanding and forecast the sector's development, presenting a comprehensive approach by merging primary insights with thorough secondary research.

To understand the nuances of semiconductor industry development within Bangladesh, we initiated our inquiry with a 'what' question aimed at uncovering the industry's significance and potential impacts on the national economy. Semi-structured interviews were conducted with initial participants selected through judgmental sampling, targeting key industrialists and operators within the semiconductor field. Initial engagement involved confirming interest in semiconductor development, leading to the selection of five participants for in-depth interviews. Following this, the snowball sampling technique expanded our respondent pool to 25 individuals, recommended by initial interviewees for their relevance and potential insights.

Interviews were conducted in Bengali, given the local context, and subsequently translated into English with the help of a professional transcription service. Participation was voluntary, with all respondents providing consent for their interviews to be recorded and utilized for research purposes. These interviews, ranging from 25 to 45 minutes, were spread over four months, providing a rich tapestry of qualitative data. The semi-structured format allowed for dynamic discussion, ensuring depth and breadth in responses related to the semiconductor industry's challenges, opportunities, and strategic importance to Bangladesh.

## RESULTS

Table 1. Socio-Demographic Background of the Participants of Semi-Structured Interview

Code name	Mean age	Number of respondents	Gender	Summary of socio-demographic indicators
S1, S2, S3, S7, S8, S12, S13...	39.8 years	120	Male	Engineers and managers in semiconductor firms.
S4, S9, S14, S19, S25...	31.2 years	80	Female	Entrepreneurs, owners of tech startups, with emphasis on semiconductor or related industries.
S5, S10, S15, S20, S6, S11, S16...	33.5 years	105	Female Male	Young professionals and recent graduates with degrees in electrical engineering, material science, or related fields.
S17, S18, S21, S22...	45.4 years	45	Male	Senior executives and R&D heads with extensive experience in the tech and semiconductor sectors.

## DISCUSSION

Historically, Bangladesh has primarily focused on the garment industry rather than hardware manufacturing. Yet, the semiconductor industry in Bangladesh is witnessing significant changes. According to T. Aziz, Professor at the Department of Electrical & Electronic Engineering, Ahsanullah University of Science and Technology, Bangladesh, the semiconductor industry faces significant challenges in adapting to rapid technological changes. The launch of Walton's hardware manufacturing plant and Samsung's assembly plant marks a pivotal shift in the country's industrial landscape. Although the semiconductor sector is still in its early stages, with just three main companies, its potential for growth is undeniable. Bangladesh's competitive advantage in labor costs, significantly lower than in countries like Myanmar, Cambodia, and China, positions it favorably for expansion (personal communication, 2023).

Strategic initiatives by local electronics giants such as Walton, coupled with ACI's active interest, have injected momentum into the domestic semiconductor scene, spotlighted by companies like Neural Semiconductor Limited and Ulkasemi. This growth trajectory mirrors the global semiconductor industry's rise since the 1960s, with revenues surpassing \$600 billion, highlighting the critical role of semiconductors in today's digital economy (Markets and Markets, 202).

The burgeoning semiconductor sector could redefine Bangladesh's economic focus, reducing its reliance on the Ready-Made Garments (RMG) sector. According to Mr Fazlul Qader, Managing Director, Palli Karma-Sahayak Foundation (PKSF), Bangladesh, the government's vision for a tech-driven economy is further evidenced by the local semiconductor chip design sector, which is making notable contributions to the economy. This sector's expansion is expected to bolster GDP and generate employment, reinforcing Bangladesh's position in the global economy (personal communication, 2023).

This section's insights are drawn from a qualitative analysis, including literature reviews and expert discussions, identifying four key themes: the role of Regional Innovation Systems (RIS), the synergy between public and private sectors, the importance of developing human capital, and the sector's challenges and opportunities. Notably, examples like Taiwan's Hsinchu Science Park exemplify the impact of RIS in fostering semiconductor innovation, suggesting a similar approach could catalyze growth in Bangladesh.

Table 2. Elements of Successful RIS in the Semiconductor Domain

Characteristic	Description	Reference
Industry Clusters	Proximity of semiconductor companies, academic bodies, and research centers	Mathews (2002); Hossan MR (2023)
Local Knowledge Networks	Synergistic knowledge exchange between companies, universities, and research entities	Asheim et al. (2007); Imtiaz M (2023)
Knowledge Spillovers	Proliferation of knowledge and skills among local stakeholders, spurring innovation and competitive edge	Cooke (2001); Mahmud M (2023)
Government Support	Policies and initiatives to galvanize innovation and sectoral growth	Mathews (2002); Mahmud M (2023)

This study's analysis, derived from semi-structured questionnaires and interviews across distinct groups, offers profound insights into the semiconductor industry's landscape in Bangladesh.

#### Industry Adoption and Support:

When asked if they support the growth of the semiconductor industry in Bangladesh, 400 participants responded, including industry professionals, academics, and local community members. Approximately 80% showed strong support, citing the potential for economic development and technological advancement. However, 15% expressed concerns over potential environmental impacts, and 5% abstained from commenting.

#### Infrastructure Readiness:

On the readiness of current infrastructure to support semiconductor manufacturing, 70% of respondents felt modifications were necessary to meet industry standards, while 25% believed existing facilities were adequate. The remaining 5% provided no response.

#### Investment Climate:

Questions regarding the investment climate revealed that 60% viewed current levels of investment and government incentives as insufficient for fostering significant growth in the semiconductor sector. Conversely, 35% felt that with strategic policy adjustments, the existing investment could be optimized for better outcomes. The rest were undecided.

#### Human Capital and Skill Development:

The majority (85%) agreed that Bangladesh needs to focus more on developing specialized educational programs and training to build a skilled workforce for the semiconductor industry. Only 10% believed the current educational initiatives were sufficient, while 5% did not respond.

Interviews with 20 industry stakeholders, including manufacturers, government officials, and academics, underscored the need for enhanced R&D facilities and government support to stimulate innovation, strategic partnerships with global semiconductor firms to transfer knowledge and technology and improvement in regulatory frameworks to attract more foreign direct investment.

Among local organizations and stakeholders, there was a consensus that Bangladesh holds significant potential for developing a competitive semiconductor industry, provided there are concerted efforts in infrastructure development, skill enhancement, and policy support. This potential, coupled with the strategic geographical location and growing demand for electronics, positions Bangladesh as an emerging hub for semiconductor manufacturing in South Asia.

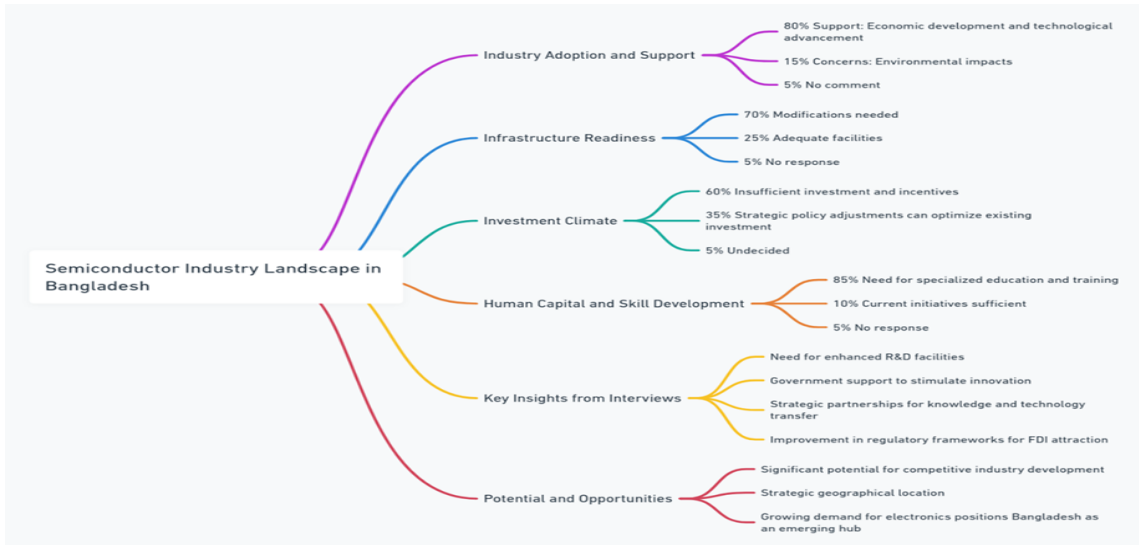


Figure 1: Semiconductor Industry Landscape in Bangladesh

The analysis emphasizes the necessity for harmonized partnerships between the public and private sectors to accelerate technological progress in Bangladesh's semiconductor industry. Lundvall (1992) and Nelson (1993) argue these collaborations are vital for a robust semiconductor infrastructure. Experts like Mahmud M (2023) and Qader MF (2023) further advocate for such alliances to enhance infrastructure, regulatory frameworks, and investments, crucial for the sector's expansion. Additionally, the significance of human capital is spotlighted, with theories from Lucas (1988) and Romer (1990), and insights from Qader MF (2023) stressing the importance of STEM education and the strategic attraction and retention of talent for the semiconductor ecosystem's enduring success.

The growth of Bangladesh's semiconductor sector encounters various hurdles, including skilled labor shortages, infrastructure deficits, R&D limitations, capital funding challenges, difficulties in securing essential raw materials, competition from established global players, the necessity for effective IP protection, environmental sustainability concerns, and the need for stable political and policy frameworks (Rahman et al., 2021; Chowdhury, 2021; Bloomberg, 2021; World Bank, 2021). Conversely, opportunities arise from the increasing global demand for semiconductors and the strategic advantage of diversifying the supply chain amidst geopolitical shifts, offering Bangladesh a chance to carve out a niche in the global market (Gartner, 2020; Zino, 2020; Dr. Aziz T, 2023).

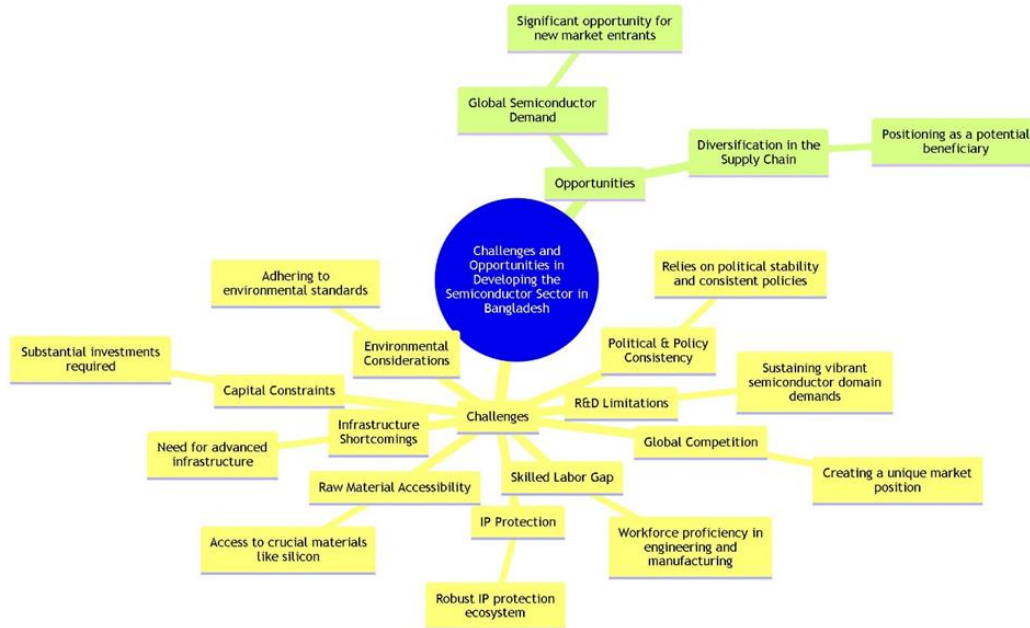


Figure 2: Challenges and Opportunities in Developing the Semiconductor Sector in Bangladesh

In synthesis, while challenges abound, the semiconductor sector holds significant promise for Bangladesh, provided the nation navigates these obstacles astutely.

#### - Case Study: Semiconductor Success Stories from Taiwan and Vietnam

**Taiwan's Semiconductor Leadership:** Taiwan's dominance in the semiconductor industry is a result of a multifaceted strategy that includes the government's forward-looking investments, notably in TSMC, and a focus on the foundry business model to reduce design and marketing risks. The foundation of this success is built on a robust education system, creating a highly skilled workforce, and fostering close collaboration between academia and industry. This is supported by an integrated supply chain, substantial R&D investments, strategic geopolitical positioning, and a vibrant ecosystem promoting innovation.

**Vietnam's Rise as a Semiconductor Hub:** Vietnam has made significant strides in the semiconductor sector, attracting major Foreign Direct Investments from global leaders like Intel and Samsung. Its success can be attributed to its strategic location, competitive labor costs, and conducive government policies fostering industrial growth.

For Bangladesh to replicate such success, a comprehensive analysis of these models is crucial. This should include adopting relevant strategies and overcoming local challenges. Visual aids and comparative analytics can offer deeper insights, while summarizing key strategies and challenges can guide Bangladesh in its semiconductor development journey.

As the global semiconductor market continues to expand, Bangladesh finds itself at a pivotal juncture, poised to leverage this growth for significant economic transformation. The semiconductor industry presents a unique opportunity for Bangladesh to diversify its economy, moving beyond its traditional reliance on textiles. This sector promises job creation, foreign direct investment, and the ability to export high-value products, positioning Bangladesh on a new trajectory of industrial and economic prowess. However, the path to developing a robust semiconductor industry is strewn with challenges, including infrastructural deficits, skill shortages, and the substantial financial investment required. Additionally, issues of resource accessibility present hurdles to establishing a comprehensive semiconductor manufacturing ecosystem.

Strategic interventions, as identified in the "Findings and Analysis" section, are crucial. These include enhancing infrastructure, developing human capital, and ensuring environmental sustainability. By addressing these challenges head-on and leveraging strategic partnerships, Bangladesh can navigate its way to semiconductor success. Moreover, the potential societal and environmental impacts of a burgeoning semiconductor industry in Bangladesh underscore the need for sustainable practices and regulations. Aligning the growth of this sector with broader development goals, such as the UN's Sustainable Development Goals (SDGs), will ensure that economic advancements do not come at the expense of social or environmental well-being.

Global semiconductor dynamics also play a critical role. Bangladesh's entry into this market could introduce much-needed diversity and resilience into the global supply chain, challenging the current dominance of established players.

Lastly, the synergy between industry and academia is indispensable for sustaining innovation and expertise within Bangladesh's semiconductor sector. Establishing research collaborations and talent development pipelines with educational institutions will fuel ongoing innovation, ensuring the industry's long-term viability and competitiveness on the global stage. This discussion highlights the multifaceted approach needed to realize the full potential of the semiconductor industry in Bangladesh, emphasizing strategic, societal, and environmental considerations essential for holistic development.

Drawing from the comprehensive analysis presented in the 'Findings and Analysis' section, several strategic interventions emerge as potential game-changers for Bangladesh's semiconductor vision:

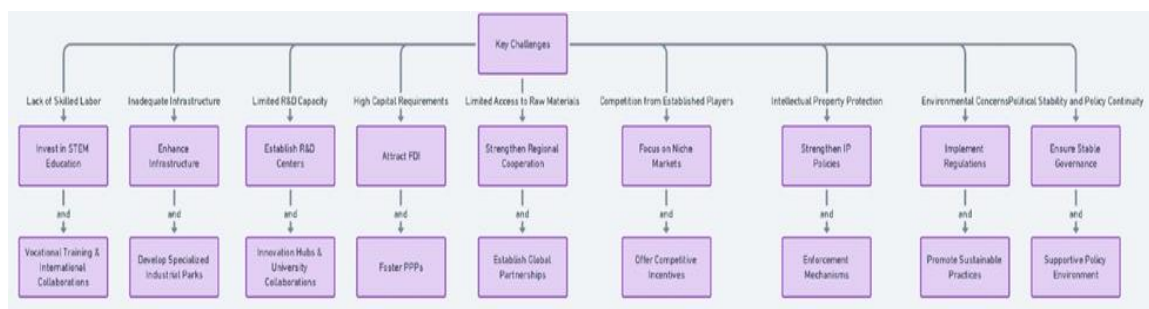


Figure 3. Bangladesh's Semiconductor Vision

## CONCLUSIONS

The semiconductor industry, recognized for its economic and technological contributions, presents a significant opportunity for Bangladesh to transform its economy beyond its traditional textile focus. This shift offers numerous benefits, including job creation, technological advancements, and improved global supply chain involvement. However, realizing this potential involves overcoming substantial challenges, such as developing skilled labor, infrastructure, and securing investment. Strategic partnerships across government, private sector, and academia, along with a commitment to environmental sustainability, are crucial. Embracing these strategies can position Bangladesh as a key player in the global semiconductor landscape, marking a step towards a future defined by technological innovation and economic diversity.

## RECOMMENDATIONS

To achieve a semiconductor-driven advancement towards a middle-income status, Bangladesh must adopt a strategic and multifaceted approach:

- a. Invest in STEM Education: Prioritize investment in science, technology, engineering, and mathematics education, enhancing vocational training to cultivate a skilled workforce tailored for the semiconductor sector. Collaboration with global experts can enhance local expertise.
- b. Upgrade Infrastructure: Improve essential infrastructure like power, transportation, and facilities to meet industry needs. Developing specialized industrial zones for semiconductors can attract companies to establish operations.
- c. Promote R&D and Innovation: Establish research and development centers in partnership with academic institutions to spearhead innovation within the semiconductor industry.
- d. Attract FDI and Encourage PPPs: Address capital requirements by drawing foreign investment and fostering public-private partnerships, sharing resources and mitigating risks.
- e. Enhance Regional Cooperation: Strengthen ties with neighboring countries for resource access and form partnerships with global suppliers to ensure material availability.
- f. Target Niche Markets: Initially focus on specific segments of the semiconductor market to build a competitive edge and gradually expand into broader areas.
- g. Improve IP Protection: Enhance intellectual property rights frameworks to encourage innovation and attract investment, ensuring a secure environment for technological advancements.
- h. Enforce Environmental Standards: Implement regulations to promote sustainable practices within the industry, focusing on resource efficiency and green technologies.
- i. Ensure Political Stability: Create a conducive policy environment with clear incentives and support for the semiconductor industry, crucial for attracting long-term investments and fostering growth.

## FURTHER STUDY

This research still has limitations, so it is necessary to carry out further research related to the topic of Semiconductor Surge: Unlocking Unprecedented Economic Development Potential for Bangladesh in order to improve this research and add insight to readers.

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